

INVESTMENT HIGHLIGHTS

BUILDING THE LOGISTICS LAYER FOR THE NEXT SPACE ECONOMY

Orbit2Orbit is developing the infrastructure required to **move, service, refuel and redeploy assets in orbit** — connecting space stations, orbital platforms and future space infrastructure.

1. Pioneering In-Space Logistics

- Building a dedicated **station-to-station and platform-to-platform logistics network**
- Reusable transport spacecraft designed for autonomous cargo movement
- Long-term development of Orbital Servicing Units and in-space logistics hubs
- Supporting the growing number of commercial stations, satellites and orbital platforms

2. Proprietary & Integrated Technology

- Integrated capabilities across **propulsion, docking, autonomous navigation, fuel generation and in-space servicing**
- Reusable and adaptable systems designed for repeatable missions
- Technology consortium provides specialised capabilities without requiring O2O to develop every technology component internally
- Vertical integration and strategic partnerships designed to improve mission efficiency and reduce costs

3. Capital-Efficient Path to Orbit

- **Mission 0 + ground operations: ~US\$9M**
- **Mission 1 development: ~US\$40M**
- **OSU development: ~US\$20M**
- **Standalone Berthing Vehicle: ~US\$10M**
- Technology consortium significantly reduces duplicated R&D and development costs
- O2O uses a **staged capital model**, deploying funding progressively as flight heritage and commercial activity are established
- Comparable space programs can require **hundreds of millions in cumulative development capital**
- Australian R&D incentives may further reduce the effective cost of qualifying development activities

4. Commercial Platform Today — Logistics Network Tomorrow

- **Lab2Space generating revenue today** through payload testing and flight-validation missions
- Approximately **US\$25.0M qualified commercial pipeline**
- Each validation mission creates a pathway toward future orbital logistics and servicing customers
- **“We validate, then we move.”**

5. Significant Long-Term Market Opportunity

- Targeting **40+ tonnes of annual logistics capacity by 2030**
- Expansion opportunities across **LEO, GEO and lunar logistics**
- Applications include orbital servicing, cargo transport, asset relocation, refuelling and future space infrastructure

6. Attractive Entry Valuation

- Approximately **C\$18.0M current valuation**
- Compared with space and orbital infrastructure companies valued at approximately **C\$250M–C\$500M+**
- Early-stage entry point before major orbital demonstrations and commercial scale
- Potential for significant valuation re-rating as O2O progresses through **flight heritage, revenue growth and commercial deployment**

7. World-Class Team & Execution Capability

- **60+ years of combined aerospace experience** and **12+ successful missions** across the leadership team
- **4 spacecraft delivered to launch and orbit**, with direct experience across spacecraft manufacturing, propulsion and mission execution
- Leadership includes the former **Head of Satellites at Gilmour Space**, the former **Executive Director of the Space Programme at SANSA**, and the team behind Australia's largest rocket factory
- Proven experience across **NASA, ESA and international space programmes**
- Board and advisers bring significant **capital markets, M&A, public-company governance and transaction experience**, including TSX, TSXV, CSE and international listings
- Dedicated U.S. advisers with experience at **Rocket Lab, Firefly, Astra, Lockheed Martin and Space Systems Command**
- Specialist technical advisers covering **fuel generation, advanced manufacturing and propulsion systems**

- Integrated capability spanning **spacecraft & mission execution, government & defence access, capital formation, governance and commercial scaling**

Execution, not ambition — engineers who have flown hardware, space-programme leadership, U.S. defence access and a team experienced in taking companies to public markets.

8. Australian Development Advantage

- Engineering, manufacturing, mission operations and IP development based in Australia
- Access to an expanding international network of launch and technology partners
- Australian aerospace ecosystem provides a platform for rapid development and global commercialisation